



Private & Confidential

BERJAYA BUSINESS SCHOOL

FINAL EXAMINATION

Student ID (in Figures) :

--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--

Student ID (in Words) : _____

Course Code & Name : **MGT3134 Project Management**
Trimester & Year : May - August 2018
Lecturer/Examiner : Mr. Philip Kwan
Duration : 3 Hours

INSTRUCTIONS TO CANDIDATES

1. This question paper consists of 2 parts:
PART A (20 marks) : FOUR (4) Short answer questions. Answer ALL questions. Answers are to be written in the Answer Booklet provided.
PART B (80 marks) : FOUR (4) Essay questions. Answer ALL questions. Answers are to be written in the Answer Booklet provided.
2. Candidates are not allowed to bring any unauthorized materials except writing equipment into the Examination Hall. Electronic dictionaries are strictly prohibited.
3. This question paper must be submitted along with all used and/or unused rough papers and/or graph paper (if any). Candidates are NOT allowed to take any examination materials out of the examination hall.
4. Only ballpoint pens are allowed to be used in answering the questions, with the exception of multiple choice questions, where 2B pencils are to be used.

WARNING: The University Examination Board (UEB) of BERJAYA University College regards cheating as a most serious offence and will not hesitate to mete out the appropriate punitive actions according to the severity of the offence committed, and in accordance with the clauses stipulated in the Students' Handbook, up to and including expulsion from BERJAYA University College.

Total Number of pages = 4 (Including the cover page)

PART A : SHORT ANSWER QUESTIONS (20 MARKS)

INSTRUCTION(S) : FOUR (4) short answer questions. Answer ALL questions. Answers are to be written in the Answer Booklet provided.

1. Describe the activities that occur at each stage of a project. (5 marks)

2. Identify **THREE (3)** practical steps that project managers can take to set the stage for teamwork to emerge. (6 marks)

3. Briefly describe **FIVE (5)** characteristics of effective project teams. (5 marks)

4. Explain how the project closeout steps should be planned. (4 marks)

END OF PART A

PART B : ESSAY QUESTIONS (80 MARKS)

INSTRUCTION(S) : FOUR (4) essay questions. Answer ALL questions. Answers are to be written in the Answer Booklet provided.

1. Discuss critical success factors for project success contained in the Project Implementation Profile.

(20 marks)

2. The activities, their predecessors and the duration of a project (in weeks) are given:

Activity	Preceding Activity	Time (Weeks)
A	-	6
B	A	7
C	A	8
D	B	12
E	C	10
F	-	8
G	F	4
H	F	6
I	G	8
J	G, H	10
K	J	12

- (a) Construct the appropriate PERT network. (6 marks)
- (b) Determine the earliest event time and latest event time for the project. (6 marks)
- (c) Identify the critical path and critical activities. (2 marks)
- (d) Determine the completion time for the project. (2 marks)
- (e) Calculate the free and independent floats for activity B. (2 marks)
- (f) What would happen if Activity J was revised to 12 weeks instead of 10? (2 marks)

Total: 20 marks

3. Explain the purpose of a final project report. Identify and describe the major elements of a final project report and the information it contain.

(20 marks)

4. Discuss the **FOUR (4)** elements of the Project Management Institute's Code of Ethics and provide example of each element within a project management context.

(20 marks)

END OF EXAM PAPER